



(Incorporated in the Cayman Islands with limited liability) Stock Code: 360

INTERIM REPORT 2021





CONTENTS

Corporate Information	2
Interim Financial Report	3
Management Discussion and Analysis	23
Other Information	32

CORPORATE INFORMATION

Directors

Executive Director Tong Fei

Non-executive Directors Wang Zhenyu Zhang Jianxing (Acting Chairman)

Independent Non-executive Directors Hu Yuming Lin Lei Zhang Xiaoya

Chief Executive Officer Zhao Yufeng

Chief Financial Officer Chen Long

Company Secretary Liu Xiaohua

Registered Office Cricket Square Hutchins Drive P.O. Box 2681 Grand Cayman KY1-1111

Cayman Islands

Principal Place of Business in Hong Kong

5/F, 180 Hennessy Road Wan Chai Hong Kong

Auditor

HLB Hodgson Impey Cheng Limited Certified Public Accountants 31/F, Gloucester Tower The Landmark, 11 Pedder St., Central Hong Kong

Legal Advisers

Paul Hastings 22/F, Bank of China Tower 1 Garden Road Hong Kong

Principal Share Registrar and Transfer Office

Suntera (Cayman) Limited Suite 3204, Unit 2A, Block 3, Building D, Gardenia Court, Camana Bay, Grand Cayman KY1-1100, Cayman Islands

Branch Share Registrar and Transfer Office in Hong Kong

Computershare Hong Kong Investor Services Limited 17M/F, Hopewell Centre 183 Queen's Road East Wan Chai Hong Kong

Stock Code 360

Website https://www.nfa360.com

Unaudited Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the six months ended 30 June 2021 (Expressed in Renminbi)

	Note	2021 RMB'000 (Unaudited)	2020 RMB'000 (Unaudited)
Revenue	4	385,374	379,321
Cost of sales and services		(334,635)	(350,047)
Gross profit		50,739	29,274
Other revenue and gains and losses, net Allowance for expected credit losses on trade receivables,	5	883	14,902
deposits, prepayments and other receivables, net		(3,591)	(352,395)
Distribution costs		(32,735)	(45,128)
Administrative expenses		(36,822)	(39,967)
Finance costs	6	(17,108)	(21,133)
Loss before taxation		(38,634)	(414,447)
Income tax (expense)/credit	7	(1,301)	2,006
Loss for the period		(39,935)	(412,441)

Six months ended 30 June

Unaudited Consolidated Statement of Profit or Loss and Other Comprehensive Income

(Continued) For the six months ended 30 June 2021 (Expressed in Renminbi)

	Note	2021 RMB'000	2020 RMB'000
		(Unaudited)	(Unaudited)
Other comprehensive income/(loss) for the period	8		
Item that may be reclassified subsequently to profit or loss:	0		
Exchange differences on translation of foreign operations		2,811	(1,976)
Item that will not be reclassified to profit or loss:		2,011	(1,970)
Financial assets at fair value through other comprehensive			
income: net movement in the fair value reserve		(9,492)	(24,994)
		(3,432)	(24,994)
Other comprehensive income/(loss) for the period,			
net of tax		(6,681)	(26,970)
Total comprehensive loss for the period		(46,616)	(439,411)
Loss for the period attributable to		(0- (00)	
- Equity shareholders of the Company		(37,136)	(406,787)
– Non-controlling interests		(2,799)	(5,654)
		(39,935)	(412,441)
Total comprehensive loss attributable to			<i></i>
 Equity shareholders of the Company 		(43,817)	(433,757)
– Non-controlling interests		(2,799)	(5,654)
		(46,616)	(439,411)
Loss per share	9	(0.5.0)	
Basic (RMB cents)		(0.549)	(6.011)
Diluted (RMB cents)		(0.549)	(6.011)

Six months ended 30 June

Unaudited Consolidated Statement of Financial Position

As at 30 June 2021 (Expressed in Renminbi)

		At] At
		30 June	31 December
		2021	2020
	Note	RMB'000	RMB'000
		(Unaudited)	(Audited)
ASSETS AND LIABILITIES			
Non-current assets			
Property, plant and equipment	11	76,276	82,991
Right-of-use assets	11	115,127	119,550
Investment properties	11	47,077	47,077
Other intangible assets	11	2,663	2,663
Deferred tax assets		18,022	16,786
Financial assets at fair value through other comprehensive income	12	-	9,492
		259,165	278,559
Current assets			
Inventories	13	135,687	131,535
Tax recoverable		569	568
Trade receivables	14	161,479	161,208
Deposits, prepayments and other receivables		599,778	654,798
Cash and cash equivalents		39,013	64,564
		936,526	1,012,673
Current liabilities			
Trade payables	15	268,226	283,514
Accruals and other payables		181,516	201,312
Contract liabilities		59,303	68,949
Lease liabilities		9,720	11,224
Tax payable		4,087	3,327
Bank and other borrowings	16	285,378	286,595
		808,230	854,921
			J

Unaudited Consolidated Statement of Financial Position (Continued)

As at 30 June 2021

(Expressed in Renminbi)

30 June 31 December 2021 2020 RMB'000 RMB'000 (Unaudited) (Audited) Net current assets 128,296 157,752 Total assets less current liabilities 387,461 436,311 Non-current liabilities 387,461 436,311 Lease liabilities 97,145 98,842 Deferred tax liabilities 97,145 98,842 Deferred tax liabilities 10,465 10,465 Bank and other borrowings 16 53,612 54,149 RET ASSETS 226,239 272,855 CAPITAL AND RESERVES 38 556,286 556,286 Share capital 17 556,286 556,286 Reserves 18 (327,900) (284,083) Total equity attributable to equity shareholders of the Company 228,386 272,203 Non-controlling interests (2,147) 652 TOTAL EQUITY 226,239 272,855			At	At
NoteRMB'000 (Unaudited)RMB'000 (Audited)Net current assets128,296157,752Total assets less current liabilities387,461436,311Non-current liabilities387,461436,311Lease liabilities97,14598,842Deferred tax liabilities10,46510,465Bank and other borrowings1653,61254,149Iteration of the borrowings1653,612161,222Share capital17556,286556,286Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)652			30 June	31 December
Index(Unaudited)(Audited)Net current assets128,296157,752Total assets less current liabilities387,461436,311Non-current liabilities387,461436,311Lease liabilities97,14598,842Deferred tax liabilities97,14510,465Bank and other borrowings1653,61254,149NET ASSETS226,239272,855CAPITAL AND RESERVES18(327,900)(284,083)Share capital17556,286556,286Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)652			2021	2020
Net current assets128,296157,752Total assets less current liabilities387,461436,311Non-current liabilities97,14598,842Lease liabilities97,14510,465Deferred tax liabilities10,46510,465Bank and other borrowings1653,61254,149Ifel 161,222163,456NET ASSETS226,239272,855CAPITAL AND RESERVES18(327,900)(284,083)Share capital17556,286556,286Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)652		Note	RMB'000	RMB'000
Total assets less current liabilities387,461436,311Non-current liabilities97,14598,842Lease liabilities97,14598,842Deferred tax liabilities10,46510,465Bank and other borrowings1653,61254,149Interview of the borrowings1653,612161,222161,222163,456NET ASSETS226,239272,855CAPITAL AND RESERVES17556,286556,286Share capital17556,286556,286Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)652			(Unaudited)	(Audited)
Non-current liabilities97,14598,842Deferred tax liabilities10,46510,465Bank and other borrowings1653,61254,149If 161,222163,456NET ASSETS226,239272,855CAPITAL AND RESERVES17556,286556,286Share capital17556,286556,286Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)652	Net current assets		128,296	157,752
Lease liabilities97,14598,842Deferred tax liabilities10,46510,465Bank and other borrowings1653,61254,149If 53,612163,456NET ASSETS226,239272,855CAPITAL AND RESERVES226,239272,855Share capital17556,286556,286Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)652	Total assets less current liabilities		387,461	436,311
Deferred tax liabilities 10,465 10,465 Bank and other borrowings 16 53,612 54,149 161,222 163,456 NET ASSETS 226,239 272,855 CAPITAL AND RESERVES 226,239 272,855 Share capital 17 556,286 556,286 Reserves 18 (327,900) (284,083) Total equity attributable to equity shareholders of the Company 228,386 272,203 Non-controlling interests (2,147) 652	Non-current liabilities			
Bank and other borrowings 16 53,612 54,149 NET ASSETS 161,222 163,456 NET ASSETS 226,239 272,855 CAPITAL AND RESERVES 226,239 272,855 Share capital 17 556,286 556,286 Reserves 18 (327,900) (284,083) Total equity attributable to equity shareholders of the Company 228,386 272,203 Non-controlling interests (2,147) 652	Lease liabilities		97,145	98,842
Initial and Reserves Initial a	Deferred tax liabilities		10,465	10,465
NET ASSETS 226,239 272,855 CAPITAL AND RESERVES 226,239 272,855 Share capital 17 556,286 556,286 Reserves 18 (327,900) (284,083) Total equity attributable to equity shareholders of the Company 228,386 272,203 Non-controlling interests (2,147) 652	Bank and other borrowings	16	53,612	54,149
CAPITAL AND RESERVESShare capital17556,286556,286Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)			161,222	163,456
Share capital 17 556,286 556,286 Reserves 18 (327,900) (284,083) Total equity attributable to equity shareholders of the Company 228,386 272,203 Non-controlling interests (2,147) 652	NET ASSETS		226,239	272,855
Reserves18(327,900)(284,083)Total equity attributable to equity shareholders of the Company228,386272,203Non-controlling interests(2,147)652	CAPITAL AND RESERVES			
Total equity attributable to equity shareholders of the Company 228,386 272,203 Non-controlling interests (2,147) 652	Share capital	17	556,286	556,286
Non-controlling interests (2,147) 652	Reserves	18	(327,900)	(284,083)
	Total equity attributable to equity shareholders of the Company		228,386	272,203
TOTAL EQUITY 226,239 272,855	Non-controlling interests		(2,147)	652
	TOTAL EQUITY		226,239	272,855

Unaudited Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2021

(Expressed in Renminbi)

	Share capital RMB'000	Share premium and other reserves RMB'000 (Note 18)	Accumulated losses RMB'000	Attributable to equity shareholders of the Company RMB'000	Non- controlling interest RMB'000	Total equity RMB'000
Balance at 1 January 2021 Loss for the period Other comprehensive loss for the period	556,286 - -	1,529,347 - (6,681)	(1,813,430) (37,136) –	272,203 (37,136) (6,681)	652 (2,799) –	272,855 (39,935) (6,681)
Total comprehensive loss for the period	-	(6,681)	(37,136)	(43,817)	(2,799)	(46,616)
Balance at 30 June 2021	556,286	1,522,666	(1,850,566)	228,386	(2,147)	226,239

				Attributable		
		Share		to equity		
		premium		shareholders	Non-	
	Share	and other	Accumulated	of the	controlling	Total
	capital	reserves	losses	Company	interest	equity
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		(Note 18)				
Balance at 1 January 2020	556,286	1,583,782	(1,344,171)	795,897	15,702	811,599
Loss for the period	-	-	(406,787)	(406,787)	(5,654)	(412,441)
Other comprehensive loss for the period	-	(26,970)	-	(26,970)	-	(26,970)
Total comprehensive loss for the period	-	(26,970)	(406,787)	(433,757)	(5,654)	(439,411)
Balance at 30 June 2020	556,286	1,556,812	(1,750,958)	362,140	10,048	372,188

Unaudited Condensed Consolidated Cash Flow Statement

For the six months ended 30 June 2021

(Expressed in Renminbi)

	Six months el	nded 30 June
	2021	2020
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Operating activities		
Cash (used in)/generated from operations	(14,349)	32,277
Income tax paid	(2,071)	(668)
Net cash (used in)/generated from operating activities	(16,420)	31,609
Investing activities		
Net cashflows for disposal of a subsidiary	-	(561)
Purchase of property, plant and equipment	(2,420)	(740)
Loans repaid by third parties	3,320	15,500
Other cash flows arising from investing activities	350	150
Net cash generated from investing activities	1,250	14,349
Financing activities		
Net decrease in bank and other borrowings	(647)	(34,000)
Payment of lease liabilities	(5,608)	(6,198)
Other cash flows arising from financing activities	(4,126)	(9,577)
Net cash used in financing activities	(10,381)	(49,775)
Net decrease in cash and cash equivalents	(25,551)	(3,817)
Cash and cash equivalents, beginning of period	64,564	64,697
Cash and cash equivalents, end of period	39,013	60,880

Six months ended 30 June

Notes to the Unaudited Condensed Consolidated Interim Financial Statements

(Expressed in Renminbi unless otherwise indicated)

1. Organisation and Principal Activities

New Focus Auto Tech Holdings Limited (the "Company", together with its subsidiaries, the "Group") was incorporated in the Cayman Islands with limited liability and its shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") and its registered office is at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111 Cayman Islands. Its principal place of business is in Shanghai, the People's Republic of China (the "PRC").

The Company is an investment holding company and its subsidiaries are principally engaged in the manufacture and sale of electronic and power-related automotive parts and accessories; and trading of automobile accessories and operating the 4S dealership stores and related business. The Company and its subsidiaries are collectively referred to as the Group.

The directors of the Company (the "Directors") regard CDH Fast Two Limited, a company incorporates in the British Virgin Islands (the "BVI") as the immediate holding company, and China Diamond Holdings Company Limited, a company incorporated in the BVI as the ultimate holding company.

2. Basis of Preparation

The unaudited condensed consolidated interim financial statements of the Group for the six months ended 30 June 2021 has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, including compliance with International Accounting Standards ("IAS") 34, Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"). It was authorised for issuance on 30 August 2021.

The unaudited condensed consolidated interim financial statements have been prepared in accordance with the same accounting policies adopted in the 2020 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2021 annual financial statements.

The preparation of interim condensed consolidated financial statements in conformity with IAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

This unaudited interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2020 annual financial statements. The condensed consolidated interim financial statements and notes thereon do not include all of the information required for a full set of financial statements prepared in accordance with International Financial Reporting Standards ("IFRSs").

The financial information relating to the financial year ended 31 December 2020 that is included in the unaudited interim financial report as being previously reported information does not constitute the Company's statutory financial statements for that financial year but is derived from those financial statements. Statutory financial statements for the year ended 31 December 2020 are available from the Company's registered office. The auditors have expressed an unqualified opinion on those financial statements in their report dated 30 March 2021.

3. Changes in Accounting Policies

The IASB has issued several amendments to IFRSs that are first effective for the current accounting period of the Group. None of these developments has had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented in this interim financial report.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

4. Revenue and Segment Information

Revenue represents the sales value of goods and services provided to customers and is analysed as follows:

	Six months e	Six months ended 30 June		
	2021	2020		
	RMB'000	RMB'000		
	(Unaudited)	(Unaudited)		
Recognised at a point in time:				
Sale of goods	359,261	353,816		
Service income	26,113	25,505		
	385,374	379,321		
		· · · · · · · · · · · · · · · · · · ·		

Automobile repair, maintenance and restyling service are typically provided for a period of one year. As permitted under IFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

(a) Reportable segments

The Group determines its operating segments based on the reports reviewed by the chief operating decision-makers that are used to make strategic decisions.

The Group operates in three reportable segments: (i) the manufacture and sale of automobile accessories (the "Manufacturing Business"); (ii) trading of automobile accessories (the "Wholesale Business"); and (iii) operating the 4S dealership stores and related business (the "Automobile Dealership and Services Business").

Inter-segment transactions are priced with reference to prices charged to external parties for similar orders. Central income and expenses are not allocated to the operating segments as they are not included in the measure of the segments' results that is used by the chief operating decision-makers for resource allocation and assessment of segment performance.

4. Revenue and Segment Information (Continued)

(a) Reportable segments (Continued)

Set out below is an analysis of segment information:

For the six months ended 30 June 2021 Revenue External revenue Inter-segment revenue	The Manufacturing Business RMB'000 (Unaudited) 239,294 -	The Wholesale Business RMB'000 (Unaudited) 7,444 –	The Automobile Dealership and Service Business RMB'000 (Unaudited)	Total RMB'000 (Unaudited) 385,374
Segment revenue	239,294	7,444	138,636	385,374
Less: inter-segment revenue				
Total revenue				385,374
Reportable segment results	12,660	(4,401)	(20,934)	(12,675)
Interest income Unallocated interest income	34	9	30	73 12
Total interest income				85
Interest expenses Unallocated interest expenses	(227)	(744)	(6,466)	(7,437) (9,671)
Total interest expenses				(17,108)
Depreciation and amortisation charges Unallocated depreciation and amortisation charges	(6,955)	(255)	(6,774)	(13,984) (720)
Total depreciation and amortisation charges				(14,704)

4. Revenue and Segment Information (Continued)

(a) Reportable segments (Continued)

For the six months ended 30 June 2020	The Manufacturing Business RMB'000 (Unaudited)	The Wholesale Business RMB'000 (Unaudited)	The Automobile Dealership and Service Business RMB'000 (Unaudited)	Total RMB'000 (Unaudited)
Revenue External revenue Inter-segment revenue	195,373 -	11,781 _	172,167	379,321
Segment revenue	195,373	11,781	172,167	379,321
Less: inter-segment revenue			-	
Total revenue			-	379,321
Reportable segment results	(2,881)	(7,108)	(348,403)	(358,392)
Interest income Unallocated interest income	59	23	380	462 39
Total interest income			-	501
Interest expenses Unallocated interest expenses	(436)	(24)	(7,282)	(7,742) (13,391)
Total interest expenses			-	(21,133)
Depreciation and amortisation charges Unallocated depreciation and amortisation charges	(8,144)	(869)	(7,281)	(16,294) (716)
Total depreciation and amortisation charges			-	(17,010)

4. Revenue and Segment Information (Continued)

(b) Reconciliation of reportable segment profit or loss, and assets and liabilities

	Six months end	Six months ended 30 June		
	2021	2020		
	RMB'000	RMB'000		
	(Unaudited)	(Unaudited)		
Loss before tax				
Reportable segment loss	(12,675)	(358,392)		
Unallocated other revenue and gains and losses, net	(1,313)	3,057		
Unallocated corporate expenses	(14,975)	(45,721)		
Unallocated finance costs	(9,671)	(13,391)		
Consolidated loss before taxation	(38,634)	(414,447)		

	Γ	At 30 June	At 31 December
		2021	2020
		RMB'000	RMB'000
		(Unaudited)	(Audited)
Assets			
Reportable segment assets		970,671	1,018,564
Unallocated corporate assets		225,020	272,668
Consolidated total assets		1,195,691	1,291,232
Liabilities			
Reportable segment liabilities		803,145	849,671
Unallocated corporate liabilities		166,307	168,706
Consolidated total liabilities		969,452	1,018,377

4. Revenue and Segment Information (Continued)

(c) Geographical information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's investment properties, property, plant and equipment, right-of-use assets and other intangible assets ("specified non-current assets"):

Revenue from external customers Specified non-current assets

	Six months e	nded 30 June		
			At 30 June	At 31 December
	2021	2020	2021	2020
	RMB'000	RMB'000	RMB'000	RMB'000
	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
PRC (Place of domicile)	196,366	236,063	241,143	252,281
America	158,247	119,110	-	-
Europe	4,870	6,597		
Asia Pacific	25,891	17,551	-	-
	385,374	379,321	241,143	252,281

The above revenue information is based on the locations of the customers.

(d) Major customers

During the six months ended 30 June 2021, the Group's customer base is diversified and there was no customer with whom transactions exceeded 10% of the Group's revenue.

5. Other Revenue and Gains and Losses

	Six months ended 30 June	
	2021 RMB'000 (Unaudited)	2020 RMB'000 (Unaudited)
Reversal of financial guarantee provision	_	10,171
Interest income	85	501
Exchange (loss)/gain, net	(2,769)	2,817
Gross rentals from investment properties and other rental income	1,212	980
Government subsidies	657	1,262
Others	1,698	(829)
	883	14,902

6. Finance Costs

Six months ended 30 June

	2021 RMB'000 (Unaudited)	2020 RMB'000 (Unaudited)
Interests on bank borrowings – wholly repayable within five years Interest from lease liabilities	14,700 2,408	18,548 2,585
	17,108	21,133

Six months ended 30 June

7. Income Tax

Six months ended 30 June

	2021 RMB'000 (Unaudited)	2020 RMB'000 (Unaudited)
Current tax Deferred tax	2,537 (1,236)	2,051 (4,057)
	1,301	(2,006)

No provision for Hong Kong profits tax has been made as the Group had no taxable profits arising in Hong Kong for the six months ended 30 June 2021 (30 June 2020: Nil). Taxation for overseas subsidiaries is similarly charged at the appropriate current rates of taxation ruling in the relevant jurisdictions.

8. Other comprehensive income/(loss)

Six months ended 30 June 2021	Amount before tax RMB'000 (Unaudited)	Tax expenses RMB'000 (Unaudited)	Net of tax RMB'000 (Unaudited)
Translation reserves			
Exchange differences on translation of foreign			
operations	2,811	-	2,811
Other reserves			
Financial assets at fair value through other			
comprehensive income: net movement in the			
fair value reserve	(9,492)	-	(9,492)
	(6,681)	-	(6,681)

8. Other comprehensive income/(loss) (Continued)

Six months ended 30 June 2020	Amount before tax RMB'000 (Unaudited)	Tax expenses RMB'000 (Unaudited)	Net of tax RMB'000 (Unaudited)
Translation reserves			
Exchange differences on translation of foreign			
operations	(1,976)	-	(1,976)
Other reserves			
Financial assets at fair value through other			
comprehensive income: net movement in the			
fair value reserve	(24,994)	_	(24,994)
	(26,970)	-	(26,970)

9. Loss Per Share

The calculations of basic and diluted loss per share are based on:

	Six months ended 30 June	
	2021 RMB'000 (Unaudited)	2020 RMB'000 (Unaudited)
Loss for the period attributable to the equity shareholders of the Company, used in the basic and diluted loss per share calculation	(37,135)	(406,787)
Shares		
Weighted average number of ordinary shares for the basic loss per share calculation	6,767,636,215	6,767,636,215
Weighted average number of ordinary shares adjusted for the effect of all potential ordinary shares	6,767,636,215	6,767,636,215

* No adjustment is made to the diluted loss per share for the six months ended 30 June 2021 (30 June 2020: Nil) as there were no potential dilutive shares in issue.

10. Dividend

The board of directors did not recommend the payment of an interim dividend for the six months ended 30 June 2021 (30 June 2020: Nil).

11. Capital expenses

	Property, plant and equipment RMB'000	Right-of-use assets RMB'000	Investment properties RMB'000	Other intangible assets RMB'000
Beginning net carrying amount as at 1 January 2021	82,991	119,550	47,077	2,663
Additions Disposals Depreciation charges for the period	3,897 (331) (10,281)	- - (4,423)	- -	-
Ending net carrying amount as at 30 June 2021	76,276	115,127	47,077	2,663
	Property, plant and equipment RMB'000	Right-of-use assets RMB'000	Investment properties RMB'000	Other intangible assets RMB'000
Beginning net carrying amount as at 1 January 2020	104,762	130,262	48,639	2,663
Additions Disposals Depreciation charges for the period Disposal of a subsidiary	1,743 (666) (11,726) (210)	254 	- - -	- - - -
Ending net carrying amount as at 30 June 2020	93,903	124,482	48,639	2,663

12. Financial Assets at Fair Value Through Other Comprehensive Income

	At 30 June	At 31 December
	2021	2020
	RMB'000	RMB'000
	(Unaudited)	(Audited)
Financial assets at FVTOCI		
Unlisted equity securities*		9,492

The Group invested unlisted equity securities at cost of RMB13,299,000. As at 30 June 2021, the fair value loss of unlisted equity securities, amounting to approximately RMB9,492,000 (30 June 2020: loss of RMB24,994,000) was recognised to other comprehensive income. These investments are not held for trading and represent the Group's equity interest in a private entity. The Directors have elected to designate these investment at FVTOCI.

According to the latest information received by the Group, the investee company corresponding to these investment has many serious operating problems. The Group reduced the fair value of these investment to zero after referring to the professional valuation report issued by an independent professional qualified valuer.

13. Inventories

		At 30 June	At 31 December
		2021	2020
		RMB'000	RMB'000
	(Unaudited)	(Audited)
Raw materials		49,788	30,758
Work in progress		23,278	30,140
Finished products		31,523	14,519
Merchandise goods		31,098	56,118
		135,687	131,535

14. Trade Receivables

The ageing analysis of trade receivables of the Group at the end of the reporting period by invoice date is as follows:

	At 30 June 2021 RMB'000 (Unaudited)	At 31 December 2020 RMB'000 (Audited)
Current to 30 days 31 to 60 days	49,925 37,294	47,991 48,154
61 to 90 days Over 90 days	23,422 52,735	19,202 48,338
	163,376	163,685
Less: allowance for ECL	(1,897)	(2,477)
	161,479	161,208

15. Trade Payables

The ageing analysis of trade payables of the Group at the end of reporting period by invoice date is as follows:

	At 30 June	At 31 December
	2021	2020
	RMB'000	RMB'000
	(Unaudited)	(Audited)
Current to 30 days	97,217	170,169
31 to 60 days	32,192	19,353
61 to 90 days	25,936	10,408
Over 90 days	112,881	83,584
	268,226	283,514

16. Bank and other borrowings

	At 30 June 2021 RMB'000 (Unaudited)	At 31 December 2020 RMB'000 (Audited)
Bank borrowings Other borrowings	161,438 177,552	162,383 178,361
Bank and other borrowings are repayable as follows: On demand or within one year After one year but not more than two years After two years but not more than five years	285,378 - 53,612	286,595 - 54,149
	338,990	340,744

17. Share capital

	Number of Shares '000	Amount HK\$'000	Amount RMB'000
Balance as at 31 December 2020	6,767,636	676,763	556,286
Balance as at 30 June 2021	6,767,636	676,763	556,286

18. Reserves

	Share premium RMB'000	Statutory reserves RMB'000	Reorganisation reserves RMB'000	Enterprise expansion fund RMB'000	Others RMB'000	Capital redemption reserves RMB'000	Exchange reserves RMB'000	Total RMB'000
Balance as at 1 January 2021 Other comprehensive loss for the period	1,482,219	46,464	4,641	2,756	8,508	1,545	(16,786)	1,529,347
	-	-	-	-	(9,492)	-	2,811	(6,681)
Balance as at 30 June 2021	1,482,219	46,464	4,641	2,756	(984)	1,545	(13,975)	1,522,666

	Share premium RMB'000	Statutory reserves RMB'000	Reorganisation reserves RMB'000	Enterprise expansion fund RMB'000	Others RMB'000	Capital redemption reserves RMB'000	Exchange reserves RMB'000	Total RMB'000
Balance as at 1 January 2020 Other comprehensive loss for the period	1,482,219 -	58,879 -	4,641 -	2,756 -	46,041 (24,994)	1,545 -	(12,299) (1,976)	1,583,782 (26,970)
Balance as at 30 June 2020	1,482,219	58,879	4,641	2,756	21,047	1,545	(14,275)	1,556,812

19. Commitments

As a lessor

	At 30 June 2021 RMB'000	At 31 December 2020 RMB'000
Within one year In the second year In the third year In the fourth year	1,262 794 794 –	1,560 790 720 360
	2,850	3,430

Overview

The Group focused on the research and development, manufacturing and sales of automotive electronic products, as well as the construction and development of automotive product e-commerce platforms and automobile dealership networks. The manufacturing business of the Group is principally engaged in the research and development, manufacturing and sales of electronic and power-related automotive accessories, which are mainly sold to the markets in Mainland China, North America and Europe. The automotive product e-commerce platform of the Group provides customers with the purchase, delivery and warehousing services of automotive repair parts and components and automotive products. The Group's automobile dealership and service business is operated mainly in Inner Mongolia Autonomous Region for automobile sales, automotive after-sales service, as well as the distribution of car insurance products and automobile financial products.

Results Highlights

Revenue

For the six months ended 30 June 2021 (the "**Period**"), the consolidated revenue of the Group was approximately RMB385,374,000 (corresponding period of 2020: RMB379,321,000), representing an increase of approximately 1.60%, which was primarily due to the relatively serious impact of the COVID-19 pandemic on the Group's revenue for the corresponding period of 2020, and there was an improvement of the Group's performance during the Period.

The consolidated revenue of the wholesale service business of the Group was approximately RMB7,444,000 (corresponding period of 2020: RMB11,781,000), representing a decrease of approximately 36.81%, which was primarily due to the adjustment of product structure, and the divestment of businesses with lower gross profit margin during the Period.

The consolidated revenue of the manufacturing business of the Group was approximately RMB239,294,000 (corresponding period of 2020: RMB195,373,000), representing an increase of approximately 22.48%, which was mainly attributable to the impact of the preventive policy of COVID-19 pandemic in early 2020 that led to a longer period of work suspension, and the negative impact of the preventive policy on production operations was reduced during the Period.

The consolidated revenue of the Group's automobile dealership and services business was approximately RMB138,636,000 (corresponding period of 2020: RMB172,167,000), representing a decrease of approximately 19.48%, which was mainly attributable to the adjustment on the combination of the automobile brands distributed by the Group's automobile dealership and services business, and the continued tightening of credit policy by local banks in Inner Mongolia.

Gross profit and gross profit margin

The consolidated gross profit of the Group for the Period was approximately RMB50,739,000 (corresponding period of 2020: RMB29,274,000), representing an increase of approximately 73.32%. The gross profit margin increased from 7.72% for the corresponding period of 2020 to 13.17%. The increase in gross profit and gross profit margin was primarily attributable to the adjustment of product structure for the Period, with an increase in the proportion of sales of products with high gross profit margin, and the increase in selling price for certain goods.

The gross profit of the Group's wholesale service business was approximately RMB1,944,000 (corresponding period of 2020: RMB1,489,000), representing an increase of approximately 30.56%. The gross profit margin increased from approximately 12.64% for the corresponding period of 2020 to approximately 26.11%. The increase in gross profit and gross profit margin was mainly attributable to the divestment of businesses with lower gross profit margin for the Period, and the fact that the operating strategy of the promotion of products at low prices, which was implemented for the corresponding period of 2020, was not adopted during the Period.

The gross profit of the Group's manufacturing business was approximately RMB40,557,000 (corresponding period of 2020: RMB27,992,000), representing an increase of approximately 44.89%. The gross profit margin increased from approximately 14.33% for the corresponding period of 2020 to approximately 16.95%. The increase in gross profit was mainly attributable to the increase in revenue for the Period as compared to that for the corresponding period of 2020. The increase in gross profit margin was primarily attributable to the adjustment of product structure for the Period with an increase in the proportion of sales of products with high gross profit margin.

The gross profit of the Group's automobile dealership and services business was approximately RMB8,238,000 (corresponding period of 2020: gross loss of RMB207,000). The gross loss margin of 0.12% for the corresponding period of 2020 turned into the gross profit margin of 5.94%. The turnaround from gross loss to gross profit and the turnaround from gross loss margin to gross profit margin was mainly due to the enormous pressure faced by the Group in relation to cash flow under the coupling effect of the suspension of the operations of the dealer shops as a result of the COVID-19 pandemic on the Group's automobile dealership and services business, as well as the tightening of credit policies by local banks in Inner Mongolia for the corresponding period of 2020. In order to rapidly recoup funds and mitigate operating pressures, the Group's automobile dealership and services business business subsequently supplied goods and services to the market by adopting promotion at low price. During the Period, promotion at low price was reduced and the selling prices of goods gradually increased.

Expenses

The distribution costs for the Period were approximately RMB32,735,000 (corresponding period of 2020: RMB45,128,000), representing a decrease of approximately 27.46%, which was mainly attributable to the decrease in wages and bonuses for sales personnel, and other sales expenses as a result of the decline in consolidated revenue of the wholesale service business and the automobile dealership and services business for the Period.

The administrative expenses for the Period were approximately RMB36,822,000 (corresponding period of 2020: RMB39,967,000), representing a decrease of approximately 7.87%, which was mainly due to the Group's control of the number of management personnel and the reduction of administrative expenses.

The net allowance for expected credit losses on trade receivables, deposits, prepayments and other receivables for the Period was approximately RMB3,591,000 (corresponding period of 2020: RMB352,395,000), representing a decrease of approximately 98.98%. The decrease was mainly due to an expected credit loss provision of a larger amount being made on the debt owed by Inner Mongolia Lifeng Dingsheng Automobile Co., Ltd.* (內蒙古利豐鼎盛汽車有限公司) and its subsidiaries and associates ("Lifeng Dingsheng Receivables"), for the corresponding period of 2020, while a smaller amount of impairment was made on the Lifeng Dingsheng Receivables during the Period. For the details of the Lifeng Dingsheng Receivables, please refer to the Company's interim report and annual report for the year of 2020.

Operating loss

The operating loss of the Group for the Period was approximately RMB21,526,000 (corresponding period of 2020: a loss of RMB393,314,000). The decrease in loss was primarily due to the increase in the Group's consolidated gross profit by approximately RMB21,465,000, the decrease in net expected credit loss provision on trade receivables, deposits, prepayment and other receivables by approximately RMB348,804,000 (the "**Decrease in Loss Provision**") and the decrease in distribution costs by approximately RMB12,393,000 for the Period, as compared to those for the corresponding period of 2020.

Finance costs

Finance costs for the Period was approximately RMB17,108,000 (corresponding period of 2020: RMB21,133,000), representing a decrease of approximately 19.05%. Such decrease was primarily attributable to the decrease in average amounts of bank and other borrowings for the Period as compared to that of the corresponding period of 2020.

Taxation

Income tax expenses for the Period was approximately RMB1,301,000 (corresponding period of 2020: a credit of RMB2,006,000).

Loss attributable to equity shareholders of the Company

The loss attributable to equity shareholders of the Company for the Period was approximately RMB37,136,000 (corresponding period of 2020: loss attributable of RMB406,787,000). Excluding the Decrease in Loss Provision, the loss attributable to equity shareholders of the Company would have been decreased by RMB20,847,000 as compared with that of the corresponding period of 2020, which was primarily due to the recovery of gross profit during the Period. Loss per share for the Period was approximately RMB0.549 cents (loss per share for the corresponding period of 2020; RMB6.011 cents).

Financial Position and Liquidity

The Group continued to maintain a stable financial position and the liquidity of assets of the Group remained healthy. The Group had a net cash outflow from operating activities of approximately RMB16,420,000 during the Period (corresponding period of 2020: an inflow of RMB31,609,000).

The Group's net current assets were approximately RMB128,296,000 as at 30 June 2021 (31 December 2020: RMB157,752,000), with a current ratio of 1.16 (31 December 2020: 1.18).

Gearing ratio (calculated by dividing total liabilities by total assets) was approximately 81.08% as at 30 June 2021 (31 December 2020: 78.87%).

As at 30 June 2021, the total bank and other borrowings of the Group were approximately RMB338,990,000 (31 December 2020: RMB340,744,000), of which approximately 31.44% were made in United States Dollars ("**USD**") and approximately 68.56% were made in Renminbi ("**RMB**"). All of the borrowings were repayable at fixed interest rates, of which approximately RMB285,378,000 was repayable within one year, and approximately RMB53,612,000 was repayable after one year but within five years.

The operation and capital expenses of the Group were financed by the cash flow generated from its business, internal liquidity and the financing agreements entered into with banks. The Group maintains strong and sufficient operating cash flow, bank deposits and banking facilities to finance its daily operation.

Capital Structure

The Group has adopted a prudent financial management approach towards its treasury policies and thus maintained a healthy position of liquidity during the Period. To manage liquidity risks, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

Approximately 75% of the revenue of the Group's manufacturing business was generated from the export of its products which was settled in USD, while other businesses were all in China. As such, the Group's cash and cash equivalents and borrowings are denominated in RMB and USD.

As at 30 June 2021, the total assets of the Group were RMB1,195,691,000 (31 December 2020: RMB1,291,232,000), which included: (1) share capital of RMB556,286,000 (31 December 2020: RMB556,286,000); (2) reserves of RMB(330,047,000) (31 December 2020: RMB(283,431,000)); and (3) liabilities of RMB969,452,000 (31 December 2020: RMB1,018,377,000).

Financial Guarantees and Pledge of Assets

As at 30 June 2021, the net book values of inventory, investment properties, property, plant and equipment, and right-of-use assets pledged as security for the Group's bank borrowings totalled approximately RMB94,050,000 (31 December 2020: RMB100,056,000).

Material Acquisition and Disposal of Subsidiaries, Associates and Joint Ventures

The Group did not have any material acquisition or disposal of subsidiaries, associates and joint ventures during the Period.

Significant Investments

The Group had no significant investments during the Period. The Group has no specific plans for material future investments or acquisition of business.

Exchange Risks

The Group's wholesale service business as well as automobile dealership and service business operate in Mainland China, with the settlement currency being RMB. Hence, there is no exchange risk.

Approximately 75% of the revenue from the Group's manufacturing business was generated from the export of its products which was settled in USD. The materials used to produce such products were purchased in RMB. Therefore, the depreciation of USD against RMB would normally have an adverse effect on the profitability of the Group's manufacturing business. The Group managed its exposure to USD foreign currency risks by making USD borrowings to mitigate such exchange risks. As at 30 June 2021, the amount of the Group's USD borrowings was approximately USD16,499,000 (31 December 2020: USD16,499,000).

Contingent Liabilities

As at 30 June 2021, the Group had no significant contingent liabilities.

Employees and Remuneration Policy

As at 30 June 2021, the Group employed a total of 1,017 full-time employees (30 June 2020: 1,296), of which 215 (30 June 2020: 222) were managerial staff. The Group's remuneration policies are formulated to attract talent and retain quality staff. The remuneration package for the Group's employees includes wages, rewards (such as performance-based bonus) and allowances. The Group also provides social security insurance and benefits to its employees, and formulates and implements share option scheme as a long-term incentive scheme of the Group. Details of the share options scheme have been disclosed in the section headed "Other Information" of this interim report. The Group emphasizes the importance of staff development and provides relevant training programs on an ongoing basis with reference to its strategic objectives and the performance of its staff.

Dividends

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2021 (corresponding period of 2020: Nil).

Industrial Development and Business Progress

According to the latest data on the production and sales of automobile industry released by China Association of Automobile Manufacturers, the sales volume of passenger vehicles in Mainland China amounted to approximately 10,007,000 during the Period, representing a period-on-period increase of approximately 27.0%. As the COVID-19 pandemic is gradually under control in China, the passenger vehicles sales industry has gradually picked up. However, affected by adverse factors such as rising prices of raw materials and unsettling condition of the COVID-19 pandemic, the competition in the industry is still intensifying.

Automobile Dealership and Services Business of the Group

The Group's automobile dealership and services business network is located in Inner Mongolia Autonomous Region, and its main businesses include automobile sales and after-sales service, as well as the distribution of car insurance products and financial products.

Based on the fact that we are adjusting the structure of the automotive brands under the Group's dealership, time is still required to cultivate the market for specific brands under our dealership. In addition, local banks in Inner Mongolia tightened the standards for credit approval during the Period. Primarily due to the above reasons, the Group recorded a plunge in business revenue from its automobile dealer shops in the first few months of 2021, coupled with the continued necessity to pay fixed expenses such as rents, employees' salaries and social insurance contributions. It has led to the operating results failing to meet the expectation in the first half of 2021.

The Group mainly implemented the following operating strategies for the automobile dealership and services business in the first half of 2021:

Firstly, we integrated idle shops, merged and set up comprehensive automobile malls and maintenance plants.

Secondly, we actively applied for the launch of automobile financial business for certain shops.

Thirdly, we enhanced the operation of derivative business such as second-hand automobile dealership, car licensing and agency for annual inspection.

Fourthly, we strengthened the management of insurance renewal business for existing customers, and expanded after-sales service business.

Fifthly, we explored sales channels such as government procurement and bulk purchase for large enterprises.

To enhance its operating results, the Group plans to adopt the following operating strategies in the second half of 2021:

Firstly, we will align with the trend of national support for the development of new energy vehicles by introducing new energy vehicle brands and resume the dealership of the automotive brands with market potential so as to continue to optimize the structure of automotive brands under the Group's dealership.

Secondly, we will adhere to the service concept of "customer-focused", broaden the service scope and improve customer viscosity.

Thirdly, we will establish a phased incentive mechanism to improve the work enthusiasm of the sales team and promote operation efficiency.

Automotive Products Wholesale Business of the Group

The Group operated the automotive products wholesale business based on the e-commerce platform "Auto Make" (美車驛站). Catering to small retail service outlets, the platform provides customers with the purchase, delivery and warehousing services for repair and maintenance parts and components as well as automotive products. At the same time, relevant manufacturers and major wholesalers have also been enticed to set up their stores on the "Auto Make" platform, and Auto Make provides sales, payment collection and delivery services for such stores. As such, Auto Make has become an e-commerce platform that integrates self-operated wholesale business and third-party sales of automotive products.

Manufacturing Business of the Group

In the first half of 2021, the Group's export business of manufacturing business continued the established strategic arrangements, strengthened our management and implemented various operating strategies, and a significant period-on-period growth on operating efficiency was seen. Despite being affected by the Sino-US trade war, the fluctuation of RMB exchange rate, the price fluctuation of bulk materials, and the shortage of electronic components, the export revenue largely remained similar level as compared with the same period of last year through measures such as reserving raw materials inventory in advance and using domestic electronic components. Preparations for the construction of factories in Vietnam are ready, and engineering and technical management personnel will be dispatched to Vietnam depending on the development of the COVID-19 pandemic in Vietnam.

Affected by the switch of national automobile end-gas emission standard from "China V" to "China VI" and the shortage of power components, the growth of domestic pre-installation business slowed down and the gross profit margin decreased, but the operating revenue and profit margin were still growing, and the research and development of new products and the development of new customers were carried out smoothly. For domestic post-installation business, on the basis of continuing the operating strategies of last year, the utilization efficiency of cash flow and other resources had been significantly improved, the research and development of new products had been basically completed, and the inventory of old products had been continuously reduced. We will increase the proportion of domestic post-installation business in the future.

In respect of its manufacturing business, through optimizing organizational structure, increasing incentives for teams and further integrating the resources, the Group's management efficiency has been significantly improved. In the second half of 2021, we will further improve the operating results of the manufacturing business by exploring new customers, developing new products and improving the supply chain in Vietnam.

Prospects

The market scale of the Group's principal businesses is vast and there is still much room for its growth. The Group will continue to strengthen its management and enhance the operating results of all businesses as soon as possible.

Directors' and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares and Debentures of the Company and its Associated Corporations

As of 30 June 2021, to the best knowledge of the directors (the "**Directors**") and chief executives of the Company, none of the Directors or chief executives of the Company had or was deemed to have any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "**SFO**")), which were required to be recorded in the register maintained by the Company under Section 352 of the SFO, or required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions in which they are taken or deemed to have under such provisions of the SFO) and the Model Code for Securities Transactions by Directors of Listed Issuers under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**").

Substantial Shareholders' Interests and Short Positions in the Shares and Underlying Shares of the Company

So far as the Directors and chief executives of the Company are aware, as at 30 June 2021, the interests and short positions of the following persons, other than the Directors and chief executives of the Company, in the shares and underlying shares of the Company, as notified to the Company pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO, or which are required to be recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO, were as follows:

Name of substantial shareholder	Capacity/ Nature of interest	Number of shares interested (other than under equity derivatives) (Note 1)	Number of shares interested under equity derivatives (Note 1)	Total number of shares (Note 1)	Approximate percentage of issued shares
CDH Fast Two Limited	Beneficial owner	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
CDH Fast One Limited (Note 2)	Interest in a controlled corporation	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%

Name of substantial shareholder	Capacity/ Nature of interest	Number of shares interested (other than under equity derivatives) (Note 1)	Number of shares interested under equity derivatives (Note 1)	Total number of shares (Note 1)	Approximate percentage of issued shares
Fast Point Limited (Note 2)	Interest in a controlled corporation	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
CDH Fund IV, L.P. (Note 2)	Interest in a controlled corporation	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
CDV IV Holdings Company Limited (Note 2)	Interest in a controlled corporation	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
China Diamond Holdings IV, L.P. (Note 2)	Interest in a controlled corporation	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
China Diamond Holdings Company Limited (Note 2)	Interest in a controlled corporation	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
CCBI Solar Energy (Holding) Limited	Person having a security interest in shares (Note 3)	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
High Inspiring Limited	Beneficial owner	266,900,160 (L)	-	266,900,160 (L)	3.94%

Name of substantial shareholder	Capacity/ Nature of interest	Number of shares interested (other than under equity derivatives) (Note 1)	Number of shares interested under equity derivatives (Note 1)	Total number of shares (Note 1)	Approximate percentage of issued shares
CCBI Investments Limited (Note 4)	Person having a security interest in shares	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
	Interest in a controlled corporation	266,900,160 (L)	-	266,900,160 (L)	3.94%
CCB International (Holdings) Limited (Note 4)	Person having a security interest in shares	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
	Interest in a controlled corporation	266,900,160 (L)	-	266,900,160 (L)	3.94%
CCB Financial Holdings Limited (Note 4)	Person having a security interest in shares	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
	Interest in a controlled corporation	266,900,160 (L)	-	266,900,160 (L)	3.94%
CCB International Group Holdings Limited (Note 4)	Person having a security interest in shares	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
	Interest in a controlled corporation	266,900,160 (L)	-	266,900,160 (L)	3.94%

Name of substantial shareholder	Capacity/ Nature of interest	Number of shares interested (other than under equity derivatives) (Note 1)	Number of shares interested under equity derivatives (Note 1)	Total number of shares (Note 1)	Approximate percentage of issued shares
China Construction Bank Corporation (Note 4)	Person having a security interest in shares	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
	Interest in a controlled corporation	266,900,160 (L)	-	266,900,160 (L)	3.94%
Central Huijin Investment Ltd. <i>(Note 4)</i>	Person having a security interest in shares	2,889,580,226 (L)	-	2,889,580,226 (L)	42.70%
	Interest in a controlled corporation	266,900,160 (L)	-	266,900,160 (L)	3.94%
Fame Mountain Limited	Beneficial owner	1,904,761,905 (L)	-	1,904,761,905 (L)	28.15%
Mo Keung (Note 5)	Interest in a controlled corporation	1,904,761,905 (L)	-	1,904,761,905 (L)	28.15%

Notes:

- 1. The letter "L" denotes a long position in the shares.
- 2. Each of CDH Fast One Limited (as the sole shareholder of CDH Fast Two Limited); Fast Point Limited (as the sole shareholder of CDH Fast One Limited); CDH Fund IV, L.P. (as the sole shareholder of Fast Point Limited); CDH IV Holdings Company Limited (as the general partner of CDH Fund IV, L.P.); China Diamond Holdings IV, L.P. (as the controlling shareholder of CDH IV Holdings Company Limited); and China Diamond Holdings Company Limited (as the general partner of China Diamond Holdings IV, L.P.) is deemed to be indirectly interested in the Company under the SFO.

3. As disclosed in the announcement of the Company dated 26 September 2019, the Company has entered into the Note Exchange Agreement with High Inspiring Limited and CCBI Solar Energy (Holding) Limited, pursuant to which the Company, as a party, and High Inspiring Limited and CCBI Solar Energy (Holding) Limited, as another party, have agreed to exchange the Outstanding Convertible Notes for the Notes. Pursuant to the Note Exchange Agreement, CDH Fast Two Limited entered into a share charge with CCBI Solar Energy (Holding) Limited, pursuant to which CDH Fast Two Limited, being the controlling shareholder of the Company, charged 2,889,580,226 shares held by it to CCBI Solar Energy (Holding) Limited. Closing has taken place on the same day as the date of the Note Exchange Agreement (the "Closing"). The Outstanding Convertible Notes have been cancelled with effect from Closing.

According to the terms of the Notes, unless waived by CCBI Solar Energy (Holding) Limited, the Company may be required to redeem the whole or part of the outstanding principal amount of the Notes at the redemption amount as stated in the Notes in the event that CDH Fast Two Limited fails to maintain the power to control the composition of, or to appoint or remove, a majority of the directors of the Company or to remain the largest shareholder of the Company during the term of the Notes which matured on 1 September 2020. As at 30 June 2021, the outstanding principal amount of the Notes was US\$1.7 million.

- 4. Each of CCBI Investments Limited (as the sole shareholder of High Inspiring Limited and CCBI Solar Energy (Holding) Limited); CCB International (Holdings) Limited (as the sole shareholder of CCBI Investments Limited); CCB Financial Holdings Limited (as the sole shareholder of CCB International (Holdings) Limited); CCB International Group Holdings Limited (as the sole shareholder of CCB Financial Holdings Limited); CCB International Group Holdings Limited (as the sole shareholder of CCB Financial Holdings Limited); CCB International Group Holdings Limited (as the sole shareholder of CCB Financial Holdings Limited); CCB International Group Holdings Limited (as the sole shareholder of CCB International Group Holdings Limited); and Central Huijin Investment Ltd (as the controlling shareholder of China Construction bank Corporation) is deemed to be indirectly interested in the Company under the SFO.
- Mo Keung (as the sole director and sole shareholder of Fame Mountain Limited) is deemed to be indirectly interested in the Company under the SFO.

Save as disclosed above, the Directors are not aware of any person, other than the Directors or chief executives of the Company, who had an interest or short position in the shares and underlying shares of the Company which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were required to be recorded in the register kept by the Company pursuant to Section 336 of the SFO as at 30 June 2021.

Share Option Scheme

The Company terminated the old share option scheme and adopted a new share option scheme (the "**Scheme**") pursuant to a shareholders' resolution passed on 25 June 2014 for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operation. Eligible participants of the Scheme include the Directors, employees, suppliers, customers and business or strategic alliance partners of the Group. The Scheme became effective on 25 June 2014 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date. A summary of the principal terms of the Scheme was included in the circular dated 30 April 2014 dispatched to the shareholders of the Company.

The total number of shares available for issue under the Scheme is 376,116,501, representing approximately 10% of the total issued share capital of the Company as at the date of approval of the Scheme. As at 30 June 2021, there were no options granted by the Company under the Scheme but not yet exercised and there were no shares available for issue under the Scheme. The total number of shares available for issue under the Scheme was 363,215,310, representing approximately 5.37% of the total issued share capital of the Company as 30 June 2021.

Arrangements to Purchase of Shares or Debentures

Save as disclosed under the section headed "Share Option Scheme", at no time during the Period were there any rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Director or their respective spouse or children under 18 years of age, nor were there any such rights exercised by them. Also, there was no arrangement to which the Company, its holding company, or any of its subsidiaries or fellow subsidiaries is a party that would enable the Directors to acquire such rights in any other body corporate.

Purchase, Sale and Redemption of the Company's Listed Securities

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed shares during the Period.

Changes in Information of Directors and Chief Executives of the Company

Pursuant to Rule 13.51(B)(1) of the Listing Rules, the changes in information of Directors and chief executives of the Company subsequent to the date of the 2020 Annual Report are set out below:

Name

Details of Changes

Mr. Hu Yuming

- Retired as an independent director of Guangdong PAK Corporation Co., Ltd. (廣東 三雄極光照明股份有限公司) (SZSE Stock Code: 300625) with effect from 7 April 2021.

Corporate Governance

In the opinion of the directors of the Company (the "Directors"), the Company has complied with the code provisions in the Corporate Governance Code as set out in Appendix 14 of the Listing Rules during the Period.

At present, the Company has four Board committees. The information of the members of these committees is set out below:

1. Audit Committee:

Mr. Hu Yuming (Chairman), Mr. Lin Lei and Mr. Wang Zhenyu

2. Remuneration Committee:

Mr. Hu Yuming (Chairman), Mr. Zhang Xiaoya and Mr. Zhang Jianxing

3. Nomination Committee:

Mr. Zhang Jianxing (Chairman), Mr. Lin Lei and Mr. Zhang Xiaoya

4. Strategy Committee:

Mr. Lin Lei (Chairman), Mr. Zhang Xiaoya and Mr. Wang Zhenyu

Purchase, Sale and Redemption of the Company's Listed Securities

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any listed shares of the Company during the Period.

Securities Transactions by Directors

The Company adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix 10 of the Listing Rules as its own code of conduct for dealings in securities of the Company by the Directors or relevant employees as defined in the Model Code. With specific enquiries made to all the Directors by the Company, all the Directors confirmed that they had complied with the requirements set out in the Model Code during the six months ended 30 June 2021.

Audit Committee

As at the date of this interim report, the Audit Committee comprised Mr. Hu Yuming, Mr. Lin Lei and Mr. Wang Zhenyu. Mr. Hu Yuming and Mr. Lin Lei are independent non-executive Directors, and Mr. Wang Zhenyu is a non-executive Director. Mr. Hu Yuming is the chairman of the Audit Committee.

The Audit Committee has reviewed with management the accounting standards and practice guidelines adopted by the Group and discussed auditing, risk management, internal control and financial reporting matters, including the unaudited consolidated interim financial statements of the Group for the six months ended 30 June 2021. The accounting information in this interim report has not been audited but has been reviewed by the Audit Committee.

By order of the Board New Focus Auto Tech Holdings Limited Tong Fei Executive Director

Hong Kong, 30 August 2021